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1	Editorial	Ingrid Cherfils
GENERAL		
2	Leadership for innovation	INSEAD
3	Driving innovation in safety	Steve Creamer, ICAO
4	Civil aviation security of the future – what more do we need to drive innovation in security?	Short contributions from Member States
AIRPORT OPERATIONS		
5	New solutions for airports and passengers travel: Deployment of biometrics, airport innovation	Sven Keijsers or Sanders Olivier, NCTV in cooperation with Henk Jan Geerze, Chief Digital Officer, Royal Schiphol Group
6	Innovation to improve the passenger experience	Alan Xavier Tan, Singapore/ Changi Airport
7	Technologic developments to improve travel experience at airports and on board	SITA
8	Dark web intelligence in support of security screening	A. Schwaninger, CASRA
OTHER INNOVATIVE TECHNO		
9	ATM innovation	Florian Guillermet, SESAR JU
10	Latest in RnD at Airbus	Airbus
11	Blockchain technology (identity management)	United Arab Emirates – DG
12	E-Fuel and decarbonisation	DGCA Spain
13	Drones development and mitigation measures	ASD/Thales
14	Hybrid aircraft	ASD (contact point)
REGULAR FEATURES		
15	ECAC Spotlight	FAL immigration sub-group, Chair Evgheni Kostetki (Moldova)
16	ECAC in brief	GH/GC
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18	News from the JAATO	JAATO